Organizational Implementation Of Procurement Contract Amendments Under Changing Project Conditions
Andi Kania Maharani Hartono, Dr. Novi Paramita Dewi, S.I.P., MDP.
Universitas Gadjah Mada, 2026 | Diunduh dari http://etd.repository.ugm.ac.id/

REFERENCES

Alshibani, A., Julaih, M., Adress, A., Alshamrani, O., & Almaziad, F. (2023). Identifying and ranking the root causes of schedule delays in oil and gas pipeline construction projects. *Energies, 16*(1), Article 283. https://doi.org/10.3390/en16010283

Arditi, D., & Pattanakitchamroon, T. (2006). Selecting a delay analysis method in resolving construction claims. *International Journal of Project Management, 24*(2), 145–155. https://doi.org/10.1016/j.ijproman.2005.08.005

Basak, M., Perrons, R. K., & Coffey, V. (2019). Schedule overruns as a barrier for liquefied natural gas projects: A review of the literature and research agenda. *Energy Reports, 5*, 210–220. https://doi.org/10.1016/j.egyr.2019.01.008

Basak, M., Coffey, V., & Perrons, R. K. (2021). The interaction between non-technical and technical risks in upstream natural gas project schedule overruns: Evidence from Australia. *The Extractive Industries and Society, 8*(4), Article 100971. https://doi.org/10.1016/j.exis.2021.100971

Braun, V., & Clarke, V. (2019). Reflecting on reflexive thematic analysis. *Qualitative Research in Sport, Exercise and Health, 11*(4), 589–597. https://doi.org/10.1080/2159676X.2019.1628806

Dolgui, A., & Ivanov, D. (2021). Ripple effect and supply chain disruption management: New trends and research directions. *International Journal of Production Research, 59*(1), 102–109. https://doi.org/10.1080/00207543.2021.1840148

Dolgui, A., Ivanov, D., & Sokolov, B. (2018). Ripple effect in the supply chain: An analysis and recent literature. *International Journal of Production Research, 56*(1–2), 414–430. https://doi.org/10.1080/00207543.2017.1387680

Edwards, G. C., III. (1980). *Implementing public policy*. Congressional Quarterly Press.

Eisenhardt, K. M., & Graebner, M. E. (2007). Theory building from cases: Opportunities and challenges. *Academy of Management Journal, 50*(1), 25–32. https://doi.org/10.5465/amj.2007.24160888

Esposito, G., Hudon, P.-A., & Terlizzi, A. (2026). Theories of the policy process meet project management: Insights for megaproject shaping. *International Journal of Project Management, 44*(7), Article 102906. https://doi.org/10.1016/j.ijproman.2026.102906

Flyvbjerg, B. (2006). Five misunderstandings about case-study research. *Qualitative Inquiry, 12*(2), 219–245. https://doi.org/10.1177/1077800405284363

Flyvbjerg, B. (2014). What you should know about megaprojects and why: An overview. *Project Management Journal, 45*(2), 6–19. https://doi.org/10.1002/pmj.21409

Galvin, P., Tywoniak, S., & Sutherland, J. (2021). Collaboration and opportunism in megaproject alliance contracts: The interplay between governance, trust and culture. *International Journal of Project Management, 39*(4), 394–405. https://doi.org/10.1016/j.ijproman.2021.02.007

UNIVERSITAS
GADJAH MADA
Organizational Implementation Of Procurement Contract Amendments Under Changing Project Conditions
Andi Kania Maharani Hartono, Dr. Novi Paramita Dewi, S.I.P., MDP.
Universitas Gadjah Mada, 2026 | Diunduh dari http://etd.repository.ugm.ac.id/

Gioia, D. A., Corley, K. G., & Hamilton, A. L. (2013). Seeking qualitative rigor in inductive research: Notes on the Gioia methodology. *Organizational Research Methods, 16*(1), 15–31. https://doi.org/10.1177/1094428112452151

Gunduz, M., & Mohammad, K. O. (2020). Assessment of change order impact factors on construction project performance using analytic hierarchy process (AHP). *Technological and Economic Development of Economy, 26*(1), 71–85. https://doi.org/10.3846/tede.2019.11262

Hansen, S., Rostiyanti, S. F., & Rif'at, A. (2020). Causes, effects, and mitigations framework of contract change orders. Journal of Legal Affairs and Dispute Resolution in Engineering and Construction, 12(1), Article 05019008. https://doi.org/10.1061/(ASCE)LA.1943-4170.0000341

Hatmoko, J. U. D., & Khasani, R. R. (2019). Mapping delay risks of EPC projects: A case study of a platform and subsea pipeline of an oil and gas project. *IOP Conference Series: Materials Science and Engineering, 598*(1), Article 012095. https://doi.org/10.1088/1757-899X/598/1/012095

Hennink, M., & Kaiser, B. N. (2022). Sample sizes for saturation in qualitative research: A systematic review of empirical tests. *Social Science & Medicine, 292*, Article 114523. https://doi.org/10.1016/j.socscimed.2021.114523

Hill, M., & Hupe, P. (2014). *Implementing public policy: An introduction to the study of operational governance* (3rd ed.). SAGE.

Ibbs, W. (2012). Construction change: Likelihood, severity, and impact on productivity. *Journal of Legal Affairs and Dispute Resolution in Engineering and Construction, 4*(3), 67–73.

Kim, J., Miller, J., & Kim, S. (2020). Cost impacts of change orders due to unforeseen existing conditions in building renovation projects. *Journal of Construction Engineering and Management, 146*(8), Article 04020094.

Li, Y., Han, Y., Luo, M., & Zhang, Y. (2019). Impact of megaproject governance on project performance. Journal of Management in Engineering, 35(3), Article 05019002. https://doi.org/10.1061/(ASCE)ME.1943-5479.0000681

Malterud, K., Siersma, V. D., & Guassora, A. D. (2016). Sample size in qualitative interview studies: Guided by information power. *Qualitative Health Research, 26*(13), 1753–1760. https://doi.org/10.1177/1049732315617444

Mazmanian, D. A., & Sabatier, P. A. (1983). *Implementation and public policy*. Scott, Foresman.

Merrow, E. W. (2011). *Industrial megaprojects: Concepts, strategies, and practices for success*. John Wiley & Sons.

Nowell, L. S., Norris, J. M., White, D. E., & Moules, N. J. (2017). Thematic analysis: Striving to meet the trustworthiness criteria. *International Journal of Qualitative Methods, 16*(1), 1–13. https://doi.org/10.1177/1609406917733847

UNIVERSITAS
GADJAH MADA
Organizational Implementation Of Procurement Contract Amendments Under Changing Project Conditions
Andi Kania Maharani Hartono, Dr. Novi Paramita Dewi, S.I.P., MDP.
Universitas Gadjah Mada, 2026 | Diunduh dari http://etd.repository.ugm.ac.id/

Peraturan Presiden Republik Indonesia Nomor 16 Tahun 2018 tentang Pengadaan Barang/Jasa Pemerintah, sebagaimana diubah dengan Peraturan Presiden Republik Indonesia Nomor 12 Tahun 2021.

Pressman, J. L., & Wildavsky, A. (1973). *Implementation*. University of California Press.

PT Pertamina Hulu Mahakam. (n.d.). *General conditions of purchase* [Dokumen pengadaan internal].

PT Pertamina Hulu Mahakam. (2025). *Internal SCM procurement records* [Data internal perusahaan tidak dipublikasikan].

Qiu, Y., Chen, H., Sheng, Z., & Cheng, S. (2019). Governance of institutional complexity in megaproject organizations. *International Journal of Project Management, 37*(3), 425–443. https://doi.org/10.1016/j.ijproman.2019.02.001

Roach, B., & Dunstan, A. (2018). The Indonesian PSC: The end of an era. *The Journal of World Energy Law & Business, 11*(2), 116–135. https://doi.org/10.1093/jwelb/jwy001

Ruqaishi, M., & Bashir, H. A. (2015). Causes of delay in construction projects in the oil and gas industry in the GCC countries. *Journal of Management in Engineering, 31*(3), Article 05014017.

Sanderson, J., & Winch, G. (2017). Public policy and projects: Making connections and starting conversations. *International Journal of Project Management, 35*(3), 221–223.

Schepker, D. J., Oh, W.-Y., Martynov, A., & Poppo, L. (2014). The many futures of contracts: Moving beyond structure and safeguarding to coordination and adaptation. *Journal of Management, 40*(1), 193–225. https://doi.org/10.1177/0149206313491289

Shen, W., Tang, W., Wang, Y., Duffield, C. F., Hui, F. K. P., & Zhang, L. (2021). Managing interfaces in large-scale projects: The roles of formal governance and partnering. *Journal of Construction Engineering and Management, 147*(7), Article 04021064. https://doi.org/10.1061/(ASCE)CO.1943-7862.0002101

SKK Migas. (n.d.). *Pedoman tata kerja pengelolaan rantai suplai: Pedoman pelaksanaan pengadaan barang/jasa (PTK-007)* [Pedoman internal].

Sun, M., & Meng, X. (2009). Taxonomy for change causes and effects in construction projects. *International Journal of Project Management, 27*(6), 560–572. https://doi.org/10.1016/j.ijproman.2008.10.005

Susilo, A. S. (2019). *Identifikasi dan analisis procurement material long lead dalam proyek EPC pembangunan fasilitas produksi gas di PT Pertamina EP* [Tesis, Universitas Gadjah Mada].

Sweis, R., Moarefi, A., Amiri, M. H., Moarefi, S., & Saleh, R. (2019). Causes of delay in Iranian oil and gas projects: A root cause analysis. *International Journal of Energy Sector Management, 13*(3), 630–650. https://doi.org/10.1108/IJESM-04-2018-0014

Tang, C. S., & Tomlin, B. (2008). The power of flexibility for mitigating supply chain risks. *International Journal of Production Economics, 116*(1), 12–27. https://doi.org/10.1016/j.ijpe.2008.07.011

UNIVERSITAS
GADJAH MADA
Organizational Implementation Of Procurement Contract Amendments Under Changing Project Conditions
Andi Kania Maharani Hartono, Dr. Novi Paramita Dewi, S.I.P., MDP.
Universitas Gadjah Mada, 2026 | Diunduh dari http://etd.repository.ugm.ac.id/

Tracy, S. J. (2010). Qualitative quality: Eight “big-tent” criteria for excellent qualitative research. *Qualitative Inquiry, 16*(10), 837–851. https://doi.org/10.1177/1077800410383121

Van Meter, D. S., & Van Horn, C. E. (1975). The policy implementation process: A conceptual framework. *Administration & Society, 6*(4), 445–488. https://doi.org/10.1177/009539977500600404

Van Weele, A. J. (2018). *Purchasing and supply chain management* (7th ed.). Cengage Learning.

Yin, R. K. (2018). *Case study research and applications: Design and methods* (6th ed.). SAGE.

Youssef, M., Gab-Allah, A., Hagras, O., & Bahader, I. (2025). Factors affecting delays in oil and gas construction projects. *Scientific Reports, 15*, Article 44655. https://doi.org/10.1038/s41598-025-31645-3