

**ESSAY ON WOMEN ON BOARDS, SUSTAINABILITY
PERFORMANCE, AND ESG WASHING: CROSS-COUNTRY
EVIDENCE FROM THE GLOBAL BANKING SECTOR**

DISSERTATION

To Fulfill Some of the Requirements for Achieving a Doctoral Degree

Management Science Doctoral Program



Prepared by

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21/484724/SEK/00682

**DOCTORAL PROGRAM
FACULTY OF ECONOMICS AND BUSINESS
UNIVERSITAS GADJAH MADA**

2026

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**ESSAY ON WOMEN ON BOARDS, SUSTAINABILITY PERFORMANCE,
AND ESG WASHING: CROSS-COUNTRY EVIDENCE FROM THE
GLOBAL BANKING SECTOR**

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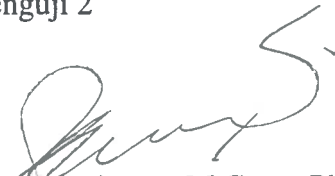
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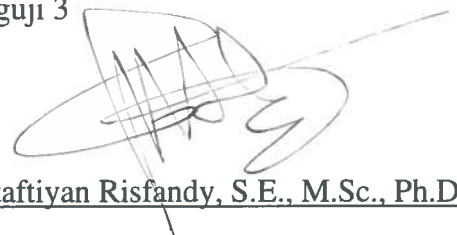
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