

TABLE OF CONTENTS

COVER PAGE	i
APPROVAL SHEET	ii
STATEMENT OF ORIGINALITY	iii
ACKNOWLEDGEMENTS	iv
LIST OF TABLES	vi
LIST OF FIGURES	vii
LIST OF ABBREVIATIONS	viii
ABSTRACT	ix
INTISARI	x1
1. Introduction	1
2. Literature Review	2
2.1 Urban Green Space and its Policy Context.....	2
2.2 The Concept of Creation and Management as an Objective in UGS.....	3
2.3 Stakeholder in UGS Governance.....	4
2.4 MACTOR Framework to Analyse Stakeholder Dynamic.....	5
3. Methodology	7
3.1 Research Design.....	7
3.2 Data Collection.....	7
3.3 Data Analysis.....	8
4. Findings and Discussion	10
4.1 Jakarta UGS Context.....	10
4.2 Identification of Actors.....	11
4.3 Collection of Strategic Objectives.....	12
4.4 Matrix of Direct Influence (Actor x Actor).....	13
4.4.1 Matrix of Direct/Indirect Influence.....	14
4.4.2 Map of Influences and Dependences.....	16
4.5 Valued Position Matrix (Actor x Objectives).....	19
4.5.1 Convergence and Divergence Between Actors.....	23
4.6 Strategic Recommendation.....	24
4.6.1 Meaningful Participation of Community.....	24
4.6.2 Embed UGS Commitments in Long-term Plan to Reduce Political Vulnerability...25	
4.6.3 Establish an Integrated UGS Database as a Binding Instruments.....	25
5. Conclusion	26
REFERENCES	27

LIST OF TABLES

Table 1. List of stakeholders.....	8
Table 2. Current Regional Policy on UGS.....	10
Table 3. Objectives for the Creation and Management of Urban Green Spaces.....	13

LIST OF FIGURES

Figure 1. Map of urban green space availability in DKI Jakarta in 2000, 2010, and 2020 (Nurfadhil & Zain, 2024).....	1
Figure 2. MACTOR Framework by Godet (1991).....	9
Figure 3. Matrix of Direct Influence (Author’s Analysis, 2025).....	13
Figure 4. Matrix of Direct/Indirect Influence (Author’s Analysis, 2025).....	14
Figure 5. Map of Influence and Dependences (Author’s Analysis, 2025).....	16
Figure 6. Value Position Matrix (Author’s Analysis, 2025).....	20
Figure 7. 2MAO Histograms (Author’s Analysis, 2025).....	21
Figure 8. Convergence network (Author’s Analysis, 2025).....	24

LIST OF ABBREVIATIONS

- BDE : Bureau of Development and Environment
COM : Community
DEV : Private Developer
GRP : Greenpeace (NGOs)
UGS : Urban Green Space
PCFA : Parks and City Forest Agency
RDPA : Regional Development and Planning Agency
RHOR : Regional People's Representative Assembly
WALH: WALHI (NGOs)