



UNIVERSITAS  
GADJAH MADA

Analysing Demand Forecasting Methods And Safety Stock Levels To Minimize Stock Shortage For

Chainsaw

Files Case Study On PT Altama Surya Anugrah

JAMES NIKOLAS, Drs. Agastya, M.B.A.

Universitas Gadjah Mada, 2023 | Diunduh dari <http://etd.repository.ugm.ac.id/>

## TABLE OF CONTENTS

<b>TITLE PAGE</b>	<i>i</i>
<b>HALAMAN PENGESAHAN</b>	<i>ii</i>
<b>PERNYATAAN BEBAS PLAGIASI</b>	<i>iii</i>
<b>FOREWORD</b>	<i>iv</i>
<b>ABSRTRACT</b>	<i>vi</i>
<b>ABSTRAK</b>	<i>vii</i>
<b>TABLE OF CONTENTS</b>	<i>viii</i>
<b>LIST OF TABLES</b>	<i>x</i>
<b>LIST OF FIGURES</b>	<i>x</i>
<b>LIST OF APPENDICES</b>	<i>x</i>
<b>CHAPTER I</b>	<i>1</i>
<b>1.1 Background</b>	<i>1</i>
<b>1.2 Problem Statement</b>	<i>4</i>
<b>1.3 Research Questions</b>	<i>6</i>
<b>1.4 Research Objective</b>	<i>6</i>
<b>1.5 Research Motivation</b>	<i>6</i>
<b>1.6 Research Benefits</b>	<i>7</i>
<b>1.7 Research Contribution</b>	<i>7</i>
<b>1.8 Research Assumption and Limitation</b>	<i>8</i>
<b>1.9 Writing Framework</b>	<i>9</i>
<b>CHAPTER II</b>	<i>11</i>
<b>2.1 Supply Chain Management</b>	<i>11</i>
<b>2.2 Demand Forecasting</b>	<i>11</i>
<b>2.3 Types of Time-Series Forecasting</b>	<i>13</i>
2.3.1 Naïve	<i>13</i>
2.3.2 Moving Averages methods	<i>14</i>
2.3.4 Smoothing Methods	<i>15</i>
<b>2.4 Forecast Error</b>	<i>17</i>
<b>2.5 Safety Stock</b>	<i>17</i>
<b>CHAPTER III</b>	<i>21</i>
<b>3.1 Research Location</b>	<i>21</i>



<b>3.2 Research Subject and Object</b>	<b>21</b>
3.2.1 Research Subject	21
3.2.2 Research Object	21
<b>3.3 Data Collection Method</b>	<b>22</b>
<b>3.4 Data Analysis Method</b>	<b>23</b>
<b>3.5 Case Background</b>	<b>25</b>
3.5.1 Company Profile and Objectives	25
3.5.2 Company Organizational Structure	26
3.5.3 Case Product Background	30
3.5.3.1 Case Product Lead Time	31
3.5.3.2 Case Product Actual Demand	32
<b>CHAPTER IV</b>	<b>35</b>
<b>4.1 Company's Past Practices</b>	<b>35</b>
4.1.1 Company's Current Forecasting Method	35
4.1.2 Company's Current Safety Stock Approach	36
<b>4.2 Result and Discussion</b>	<b>38</b>
4.2.1 Researcher Forecasting Methods Calculations	39
4.2.1.1 Naïve Method	40
4.2.1.2 Fixed Average	42
4.2.1.3 Simple Moving Average	44
4.2.1.4 Double Moving Average	47
4.2.1.5 Single Exponential Smoothing	50
4.2.1.6 Holt's Double Exponential Smoothing	53
4.2.2 Forecasting Methods Evaluation	56
4.2.3 Safety Stock Calculation	57
4.2.3.1 King's Method – Variability in Demand	57
4.2.3.2 SMA 12 Forecast Error as Demand Variability	58
4.2.3.3 Holt's DES with FA 24 Forecast Error as Demand Variability	59
4.2.4 Simulation With Current Strategy	59
4.2.4.1 Current Safety Stock Method with SMA 12	61
4.2.4.2 Current Safety Stock Method with Holt's DES	61
4.2.4.3 King's Method with Standard Deviation	62
4.2.4.4 King's Method with SMA 12 Forecast Error	63
4.2.4.5 King's Method with Holt's DES Forecast Error	63
<b>CHAPTER V</b>	<b>65</b>
<b>5.1 Conclusion</b>	<b>65</b>
<b>5.2 Limitations</b>	<b>66</b>
<b>5.3 Recommendations</b>	<b>66</b>
5.3.1 Recommendation for PT Altama Surya Anugrah	66
5.3.2 Recommendation for Future Research	67
<b>Bibliography</b>	<b>68</b>
<b>APPENDIX</b>	<b>70</b>

**LIST OF TABLES**

Table 2. 1 Service Level to Z Score Equivalent.....	18
Table 3. 1 Case Product Actual Demand 2018 - 2022 .....	32
Table 4. 1 Company's Current Demand Forecasting Method.....	36
Table 4. 2 Company's Current Safety Stock Approach .....	36
Table 4. 3 Company's Current Stock Replenishment Strategy .....	37
Table 4. 4 Naive Method Calculations.....	40
Table 4. 6 Simple Moving Average 24 Periods Calculations .....	44
Table 4. 7 MAD Comparison on Different Simple Moving Average Periods ....	45
Table 4. 8 Double Moving Average 12 Periods Calculations.....	47
Table 4. 9 Single Exponential Smoothing With 24 Periods Fixed Average as Initial Forecast Calculations.....	50
Table 4. 10 Holt's Double Exponential Smoothing with 24 Periods Fixed Average as Initial Forecast Calculations .....	53
Table 4. 11 MAD Comparison on Every Method.....	56
Table 4. 12 King's Original Safety Stock Approach with Variability in Demand Calculations .....	57
Table 4. 13 King's Safety Stock Approach with SMA 12 Forecast Error as Demand Variability Calculations .....	58
Table 4. 14 King's Safety Stock Approach with Holt's DES as Demand Variability Calculations .....	59
Table 4. 15 Current Safety Stock Approach Simulation.....	61
Table 4. 16 Current Safety Stock Approach with Holt's DES Simulation.....	61
Table 4. 17 King's Original Safety Stock Simulation .....	62
Table 4. 18 King's Safety Stock Modified with SMA 12 Forecast Error Simulation .....	63
Table 4. 19 King's Safety Stock Modified with Holt's DES Forecast Error Simulation .....	64

**LIST OF FIGURES**

Figure 3. 1 Forecasting Process .....	24
Figure 3. 2 Case Company Organization Structure .....	27
Figure 3. 3 Case Product Actual Demand Trend .....	33
Figure 4. 1 Naive Method Graph .....	41
Figure 4. 2 Fixed Average 12 Periods Graph.....	43
Figure 4. 3Simple Moving Average 24 Periods Graph.....	45
Figure 4. 4 Double Moving Average 12 Periods Graph .....	48
Figure 4. 5 Single Exponential Smooth Graph .....	51
Figure 4. 6 Holt's Double Exponential Smoothing Graph .....	55

**LIST OF APPENDICES**

Appendix I. Microsoft Excel Calculation Process .....	70
Appendix II Microsoft Excel Solver Application Process .....	75
Appendix III. MAD Calculation on All Methods .....	79