

**STAKEHOLDER COLLABORATION IN DEVELOPING CHILD-  
FRIENDLY CITY. A CASE IN KENDARI CITY, SOUTHEAST  
SULAWESI PROVINCE, INDONESIA**

**ABSTRACT**

Indonesia's government believes that the Child-Friendly City (CFC) Policy is essential since roughly a third of Indonesia's population is composed of children. Establishing a task force as a collaborative forum involving both state and non-state actors is one of the main strategies used by Indonesia to implement CFC policy at the local government level (NGOs, private sector, media and children). However, some local governments have been unable to organize task forces and engage non-state actors, particularly children. In contrast, Kendari City is one of the cities in Indonesia that has been successful in organizing a task force to develop CFC.

This study aims to investigate the main factors that influence the collaboration of state and non-state actors, and how they collaborate to develop Kendari city as a CFC. A qualitative method was used, with in-depth interviews conducted face-to-face and online. The findings show that the similarity of actors' goals and programs, leaders' commitment, and the openness design of the collaborative forum are factors that influence stakeholder participation in developing Kendari City to be a CFC. Because the collaboration involved children, facilitators play critical roles in increasing children's participation and improving collaboration communication.

Moreover, the Kendari City government collaborates with non-state actors through decision-making processes, joint action, and resource-sharing mechanisms. As a result of the collaboration, Kendari City improved its capacity to accommodate children's rights. This study implies that local governments need to have clear goals and programs in order to encourage non-state actors with similar concerns to participate in CFC policy implementation.

**Keyword:** Child-Friendly City, Collaboration, local government, task force