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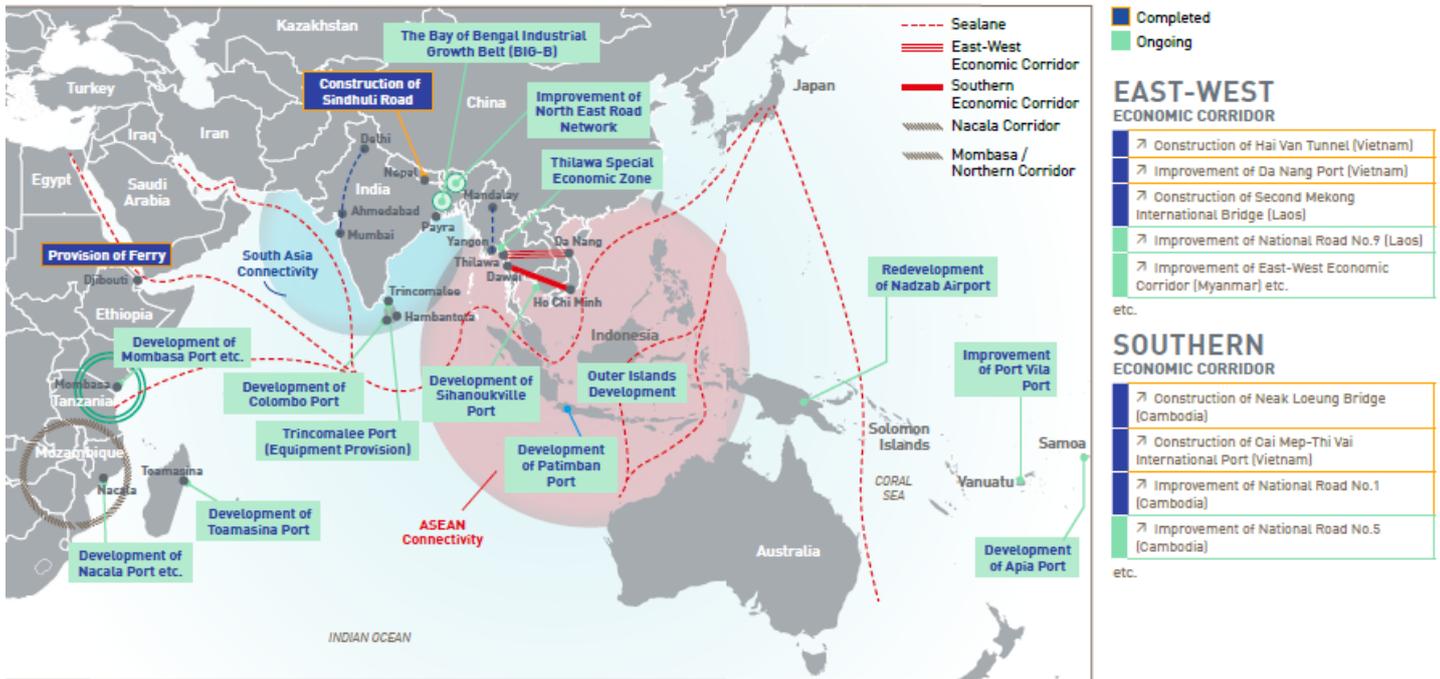
Japan Under Pressure: Analyzing the Decision-Making Process of Endorsing Quality Infrastructure Investment in the Vision of FOIP

HANDONO EGA P, Dra. Siti Daulah Khoiriaty, MA.

Universitas Gadjah Mada, 2021 | Diunduh dari <http://etd.repository.ugm.ac.id/>

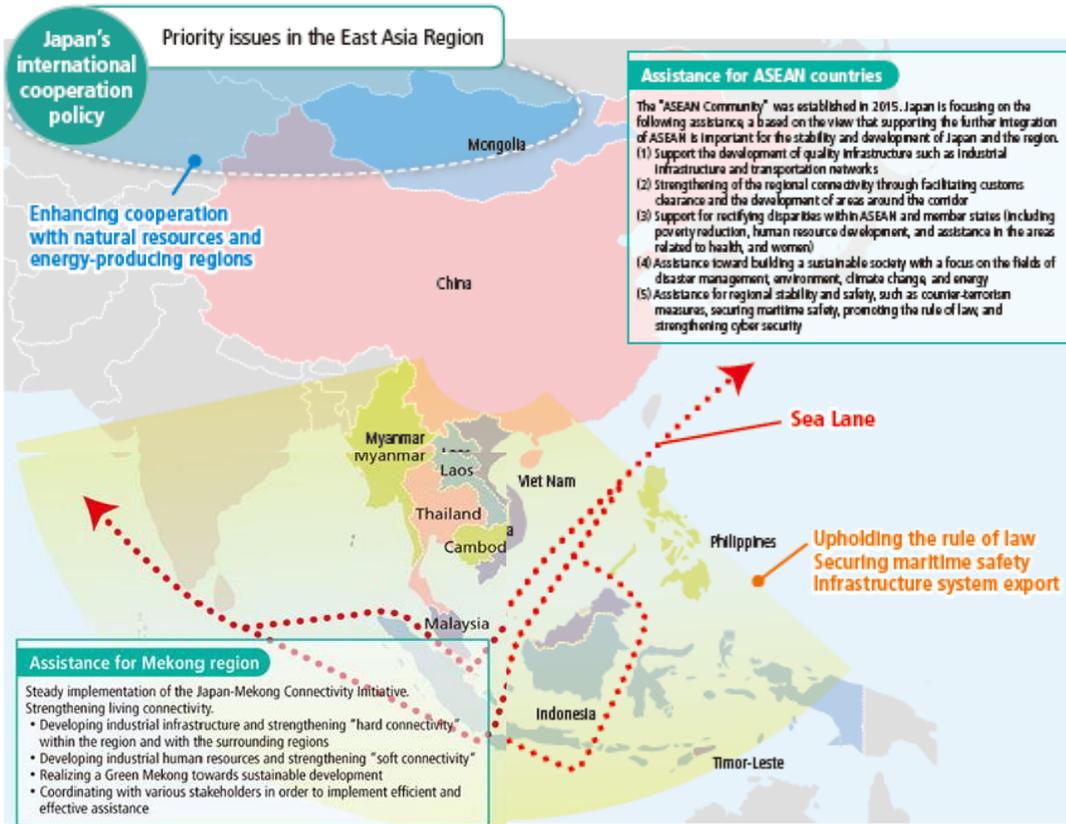
APPENDIX

MAPS



Map 1: Map of Japan's FOIP Vision

Source: Retrived from MoFA's White Paper on Development Cooperation 2017



Map 2: Japan's Infrastructure Agenda in Asia

Source: Retrived from MoFA's White Paper on Development Cooperation 2017

INTERVIEW TRANSCRIPT

Interviewee: Kudo Tsutomu, Professor of Infrastructure and ODA at the Department of Global Studies and Collaboration Aoyama Gakuin University, Senior Deputy Director-General of JICA's Private Sector Partnership and Finance Department.

1. In terms of Loan Aid, which ministry has the overreach control on the decision of project selection?

“MoF has a major role in loan aid decision-making process. As clash and competition between ministries in loan aid decision-making process will often resulted to an outcome that is in favor of MoF's interest due to the right of veto given to each of the three ministries. MoF's jurisdiction in loan aid is often wise overreaching, in the sense where MoF's use of veto power may alter the decision making process and outcome of ODA policy making by other ministries concerning the use of loan aid.”

2. Is Sectionalism prevalent within the context of Japan's foreign aid decision-making process?

“The practice of sectionalism are quite apparent among the bureaus in charge, most cases of project in the three-ministry system is given to the corresponding bureaus. As there are no specific guidance or a central body that regulates the rule of the game in the decision-making process of Japan's foreign aid policy framing.”

3. How does project selection process takes place?

“Project selection is first gathered from surveys or proposals received by Japanese embassies. After the proposal are received a meeting is conducted by the end of the fiscal year (approximately March). The list of project proposals are obtained through a survey that is conducted by the Japanese embassy that is stationed in a developing state. At which the three-ministry system decides the project selection for the articulation of a bill.”

4. What makes ODA projects under FOIP differs that previous Japanese ODAs?

“FOIP projects are relatively new in Japan, FOIP specifically targeted regions under the premise of endorsing “self-help efforts” through the use of Partnership for Quality Infrastructure incentive. Therefore there is an aspect of humanitarianism in Japan’s recent FOIP projects.”

5. Does the clash of interest occurs in the project selection process among the three ministries?

“The Clash of interest does occur in the sense where a bargain is made among the three ministries. When it comes to the initial project proposal, MoFA leads the discussions with a list of projects that have been chosen by MoFA which best suit the interest of MoFA under the general interest given by the bureaus director-general. Then, each ministry have the right to convey their interests or remarks regarding the project that is written the bill proposal. Often times, MoFA and MoF have distinct interest towards projects that are being selected.”